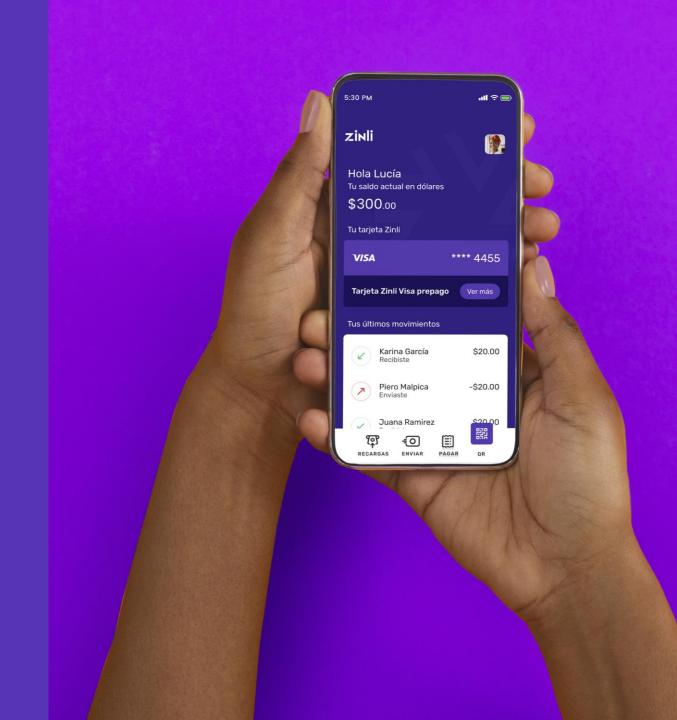
Alianzas Estratégicas con la Industria Fintech

Javier Buitrago – CEO Zinli.com





Financial Services: the \$10 trillion opportunity

The financial services industry market cap is ~\$10T globally



J.P.Morgan

\$396B



BANK OF AMERICA \$301B















Fintech unicorns in hypergrowth





Public disruptors taking center stage





Morgan Stanley

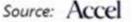
Big tech monetizing installed base



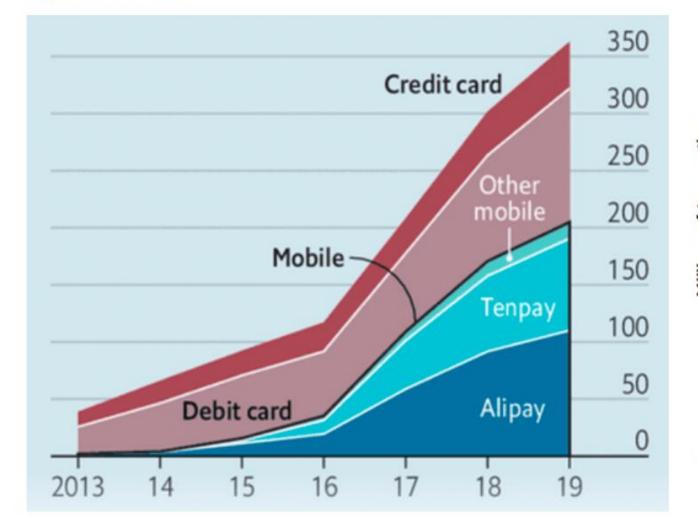




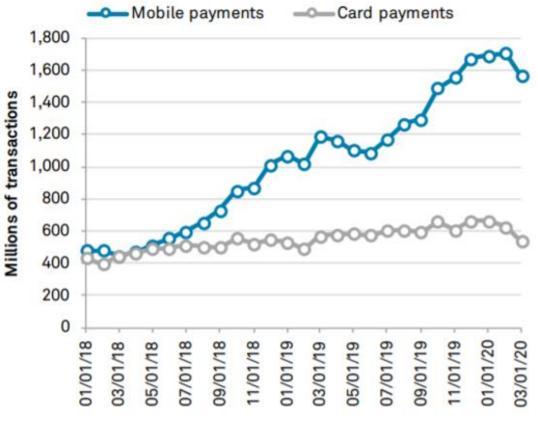




The rise and rise of digital wallets in China at the expense of card network UnionPay



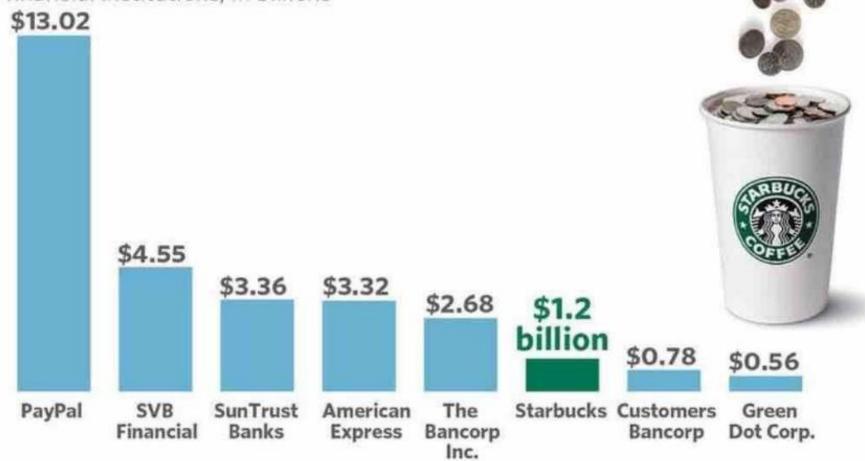




Data compiled June 1, 2020.

Where Starbucks stacks up in deposits

Starbucks and PayPal have more consumer cash than many financial institutions, in billions







Capital Markets, Wealth Management Retail Investing / Brokers Institutional Trading Capital Markets Technology

Exchanges Financial / Market Data | PropTech | Alternatives |



Payments

B2B Payments Solutions | Merchant Acquiring / Processing

Money Transfer / FX Online-focused Payments ATM & Other Payments Hardware

Card Networks Loyalty / Other Solutions



Banking, Lending

Core Banking Tech BaaS / PaaS (with a bank license) Neobanks

Other BaaS / PaaS BNPL Lending & Mortgage Tech Alternative Lenders

Mortgage (Non-bank) Lenders



Insurance

Insurance Solutions Digital Insurers
Health Solutions Employee Benefits



Crypto & Blockchain

Mining Solutions & Infrastructure Wallets Exchanges



Other Fintech

Payroll FMS² Selected Governance, Risk & Compliance

Price Comparison / Brokers Diversified Information Credit Data & Bureaus

SaaS | Mobility | Marketplaces | Spend Management | ESG Fintech |

Other Business Data | RegTech |

https://www.linkedin.com/posts/pkriaris_fintech-technology-finance-activity-7061565703434215424-lfok/?utm_source=share&utm_medium=member_android

The Open Banking Evolution: From Beginning To Beyond



CONSUMER CENTRIC

Scope: Data & capabilities sharing across industries including E-Commerce, Gaming, Payroll, Utility, Healthcare, Telecom, etc.

Scope: Data & capabilities sharing across financial sectors including mortgages, pensions, investments, insurance, etc.

Scope: Data sharing for account information and payments initiation



OPEN BANKING

Open Accounts Information (AISPs ,Account aggregation)

Open Payments

(PISPs, Strong customer authentication)

Open APIs

(Customer consent, Standard interfaces)



OPEN FINANCE

Open Products

(Curated marketplace, Aggregators)

Open Processes

(Alternate credit scoring, Flow-based lending)

Open Innovation

(Industry incubators, Sandboxes)

Open Assets

(Banking as a Service, Compliance as a service)



OPEN ECONOMY

Open Data

(e-Commerce, Payroll, Utility, Healthcare)

Open Business Models

(Embedded finance, Automated finance)

Open Talent

(Gig economy, International Talent)

Open Experiences

(Hyper-personalized experience, Invisible banking)

ENTERPRISE CENTRIC

OLIGOPOLISTIC COMPETITION

CLOSED

BANKING





Banking is evolving as new providers and innovative models emerge

Shifting customer expectations, advancement in technologies and regulatory developments...

Cloud computing Mobile technology Personalized experiences APIs Anytime and anywhere Al and ML Frictionless Omni-channel Digital Technologies Customer **Expectations** Regulations Digital bank licensing Open banking E-KYC

...are changing the "Who", "What" and "How" of banking



Start-ups and non-FI corporates as banking providers Specialized "as-a-service" roles across the banking stack



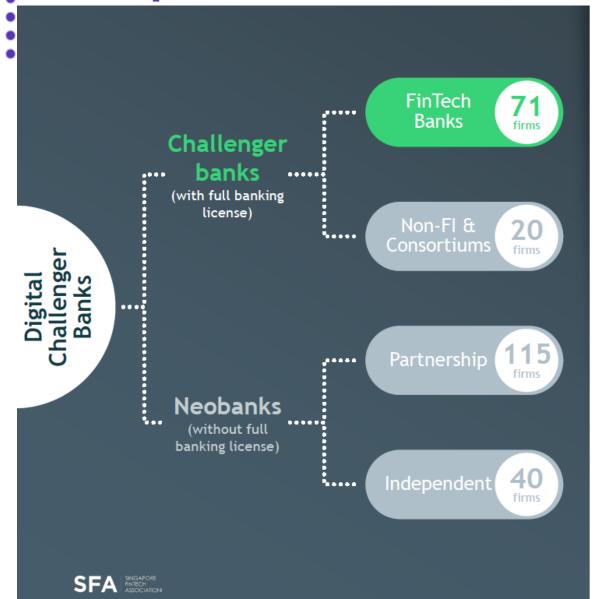
Innovative products that solve for underserved and unbanked

Personalized services and features enhancing value add



Fully-digital offering with 24/7 availability Embedded provisioning at the point of customer need







Challenger Banks - FinTech Banks

Recently founded firms that have acquired a full banking license and are permitted to provide a full range of banking products and services



Revolut

Acquired license on July 2019

Acquired license on Dec 2018



monzo

Acquired license on July 2016

Acquired license on April 2017



XINJA HOW MONEY SHOULD BE

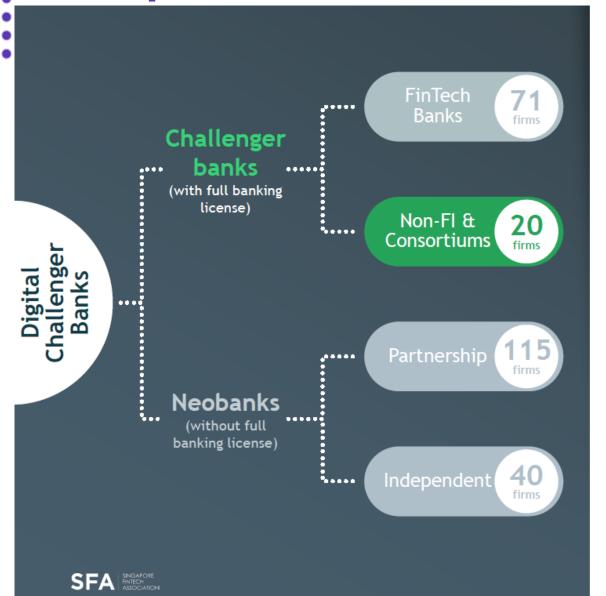
Acquired license on May 2020

Acquired license on Sept 2019

Selected examples

Source: BCG FinTech Control Tower

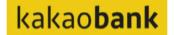
12





Challenger Banks - Non-Fls & Consortiums

Large established non-financial corporates from industries such as Telco, Social Media, e-Commerce, Ride-Sharing and others, that have gone on to acquire a full banking license



Parent: Kakao, Social Media



Parent: Tencent, Social Media



Parent: Alibaba, E-Commerce



Parent: Orange, Telecom

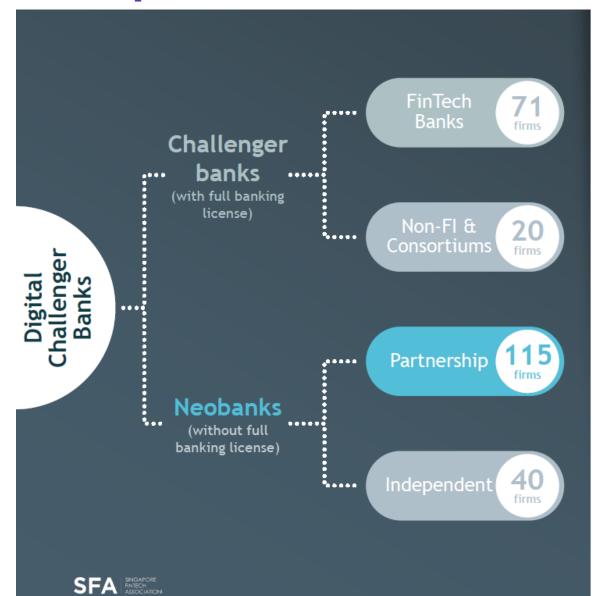


Parent: KT Corp, Telecom



Parent: Xiaomi, Consumer Electronics

Selected examples





Neobanks - Partnerships

Firms that partner with a bank license holder, either directly or via an intermediary processor, to provide banking products and services

chime

Bank Partner: Bancorp, Stride bank



Bank Partner: Clearbank



Bank Partner: DBS



Bank Partner: Bendigo and Adelaide Bank

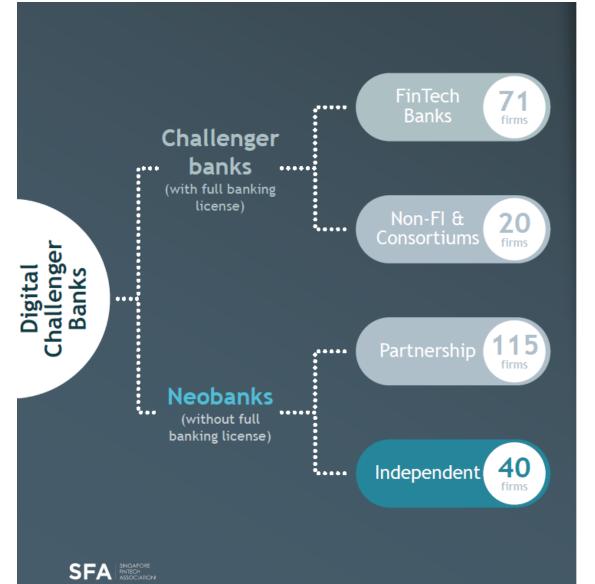


Bank Partner: Evolve Bank & Trust



Bank Partner: Peoples Trust

Selected examples





Neobanks - Independent

Firms that have acquired an electronic money, payments or securities license and provide "bank-like" services. Some are FinTechs that specialized in lending or investments prior to extending into banking



neat

License: EMI Registered Agent

License: Money Service Operator



License: Payment Institution



License: Broker-Dealer



License: Broker-Dealer



License: Broker-Dealer

Selected examples

Note: "Bank-like" refers to the functionalities of holding, transferring and spending money. Independent Neobanks may offer these through a cash management account. Independent Neobanks may work with licensed entities for processing, card issuances and account capabilities

Ejemplos exitosos?

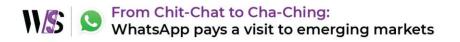


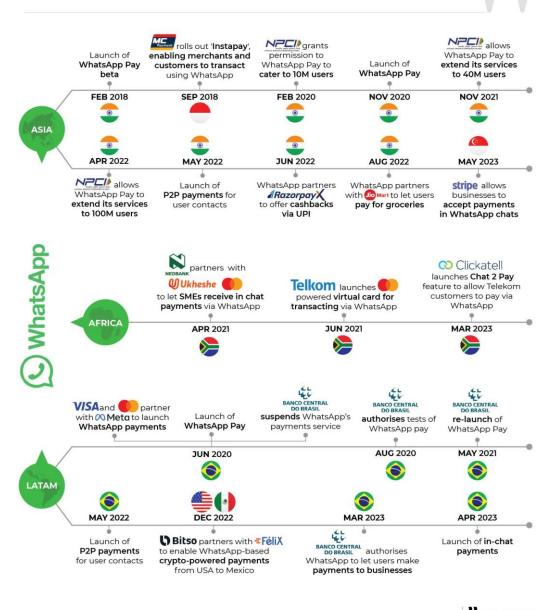
Alipay Aims to Help 10 Million European Merchants Reach Over 2
Billion Potential Consumers in Five Years With Innovative
Technology

Drawing on the strength of its open platform and network, Alipay continually deepens partner collaboration to bring the world more new and equal opportunities



Ejemplos exitosos?





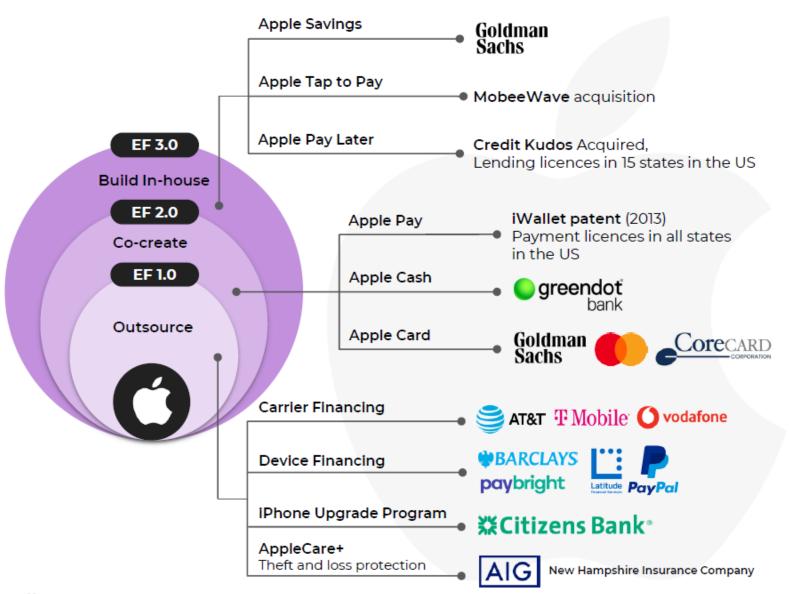


https://twitter.com/efi pm/status/1662793098 152271872?t=gFvfvciiH B90K9Pj2BGSHw&s=08

Santander J.P.Morgan NatiWest greendot Apple takes a fulsome bite VISA Launch of Launch of Apple Launch of Apple Launch of Apple Pay Pay in USA Pay in UK of the forbidden fruit of finance Order Tracking Apple Cash 2014 2022 2017 Goldman Sachs Goldman Sachs **X** Citizens Launch of Launch of Apple Card Launch of Apple iPhone Upgrade Monthly Acquisition of Pay Later Program Instalment in USA CK CREDIT KUDOS **Payments** 2015 2019 2022 2023 Credit Goldman Sachs Launch of Launch of Launch of Apple Cards Universal Apple Card in USA. Cift Card **Family** Cards 2019 2020 2021 CTBC BANK stripe Square TapPay 🔼 isery adyen Launch of Launch Launch of SME Launch of Acquisition Apple Apple Tap of Apple Apple Tap to to Pay in Business **Business** (hobeewave. Pay in USA Essentials Taiwan connect Savings 2020 2021 2022 2023 https://whitesight.net/analysing-apples-Goldman Goldman Sachs Sachs embedded-finance-adventures/ Apple unveils plans to Launch of Apple card Savings Account in USA launch Savings Account 2022 2023



Apple's growing commitment to embedded finance



The Evolution of Apple's Commitment to Financial Products

Embedded Finance (EF) 1.0

A crush: Financial services to support Apple device purchase

In the early days, Apple outsourced device-financing plans to telephone carriers and financial institutions. Device protection benefits offered to consumers were also outsourced to insurance companies.

Embedded Finance (EF) 2.0

It's complicated: Partnerships & co-creation

From 2014 to 2019, Apple acquired patents and partnered with financial institutions and technology providers to launch products such as Apple Pay and Apple Card.

Embedded Finance (EF) 3.0

Commitment: Acquire licences and firms and build capabilities in-house

Since 2020, Apple has acquired several capability providers and payments/lending licences in the US. They are building financial infrastructure in-house, such as payment processors and fraud detection tools, to reduce reliance on external partners. Apple is growing more committed to financial services, evident from its strategic intent to improve financial products through data collection and ecosystem building.



All the ways Amazon is unbundling the bank





in Financial Services. C-Innovation Update



Facebook and Instagram integrates Shop Pay functionality from Shopify to enable shoppers to buy products directly from their social media sites.



Albertsons a leading food and drug retailer in the US Partners with Google to digitalize the grocery shopping experience, including integration of Google Pay.



Google Pay launches international money transfers with Wise and Western Union.



Reliance Industries has partnered with Facebook Inc, Google and fintech player Infibeam to set up a national digital payment network in India.



Japan's first app-only bank, Minna Bank, to run entirely on Google Cloud.

2021



Apple Pay to accept Bitcoin via BitPay cards.



Amazon acquires India-based retail tech start-up Perpule. An omnichannel engagement and payments platform for offline retail stores.



Amazon installed hand scanners in Whole Foods stores that lets shoppers pay with a palm print.







Nubank's Product Stack

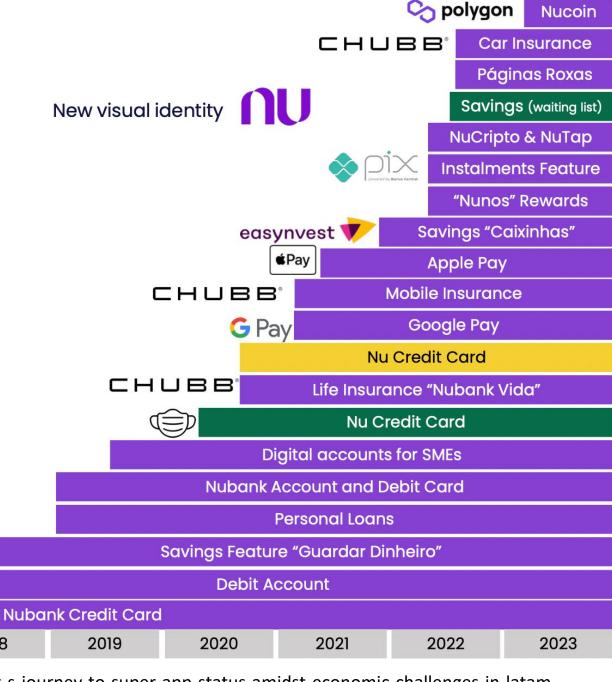
- Starting by offering credit cards first was a key differentiating factor.
 As customers tend to struggle to trust a new company to hold their money, so acquisition costs are higher.
- Nubank has progressively diversified its services by offering insurance and cryptocurrency trading services to customers, while steeping into key markets in LATAM.
- To offer an installments, Nubank leverages an initiative led by the Brazilian Central Bank called Pix.



2016

2017

2015





2014

2018



Alianza de Zinli con VISA para facilitar los pagos en el Metro de Panamá











Alianza de Zinli con Mercantil Seguros para facilitar los microseguros en Panamá



N26 Product Stack

- N26 has teamed up with several companies to offer users a variety of products and services.
- In 2020, N26 completes its premium offer with the launch of new N26 Smart.
- In 2021, N26 strengthened its position and aiming to generate new income streams through the launch of Instalments and crypto trading.

N26

20

7 WISE

2016

Barzahlen

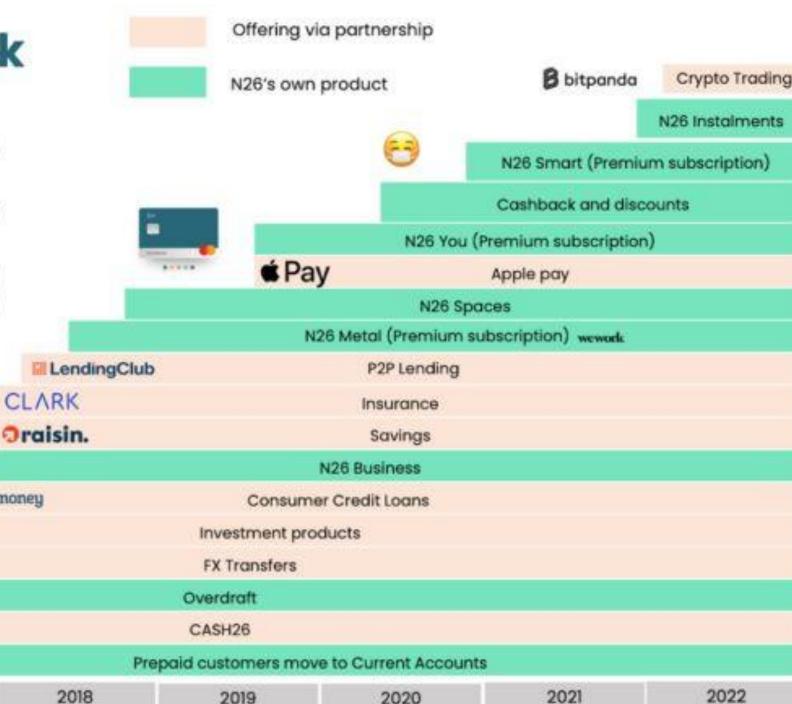
Prepaid card

NUMBER 26

2015

auxmoney

2017



Ejemplos exitosos







Marcos Galperin ♥ @marcos_... · 4h ∨ Hace poco más de un año había solo 400,000 personas q invertían en fondos comunes de inversión en todo Argentina. twitter.com/mercadopago/ st...

Esta semana alcanzamos un nuevo hito: más de 1 Millón de personas ya invirtieron su plata en el Fondo Común de Inversión que tenemos junto a @bindARG.

mercadopago @ @mercad... · 4h

Colombia Fintech indicó que le gusta





PAGAR AL VENCIMIENTO PARA AHORRAR

MERCADO PAGO

SEPTIEMBRE 2022

5.000.000 DE USUARIOS

50 % DE RENDIMIENTO

SEPTIEMBRE 2023

10.000.000 DE USUARIOS

96 %

DE RENDIMIENTO

VIVO



21:29 13.4°

